School: Rockbridge Elementary School Principal: Lissette Mcrea

Accountability and flexibility are hallmarks of Gwinnett County Public Schools' success. Key to that success is ensuring that each school community understands the progress being made by its schools, as well as what plans will drive improvement. Each school creates a collaborative Local School Plan for Improvement (LSPI) to increase student achievement results, with targeted goals based on the four strategic priorities within the district's <u>Blueprint for the Future</u>: *Empathy, Equity, Effectiveness, and Excellence*. All schools across the district will focus on goals **2A- Multi-tiered Systems of Support and 2B- Opportunity and Access.** However, schools are required to select one goal from each of the other strategic priorities for the 2022-2023 school year. LSPI goals are dynamic, like our schools, and are updated to reflect changes that occur in schools. Multiple data points are used to determine areas needing improvement and to identify specific, measurable, annual objectives. Key Performance Indicators (KPIs) are the way we will measure success for each goal. Schools then determine how to use research-based strategies to achieve these goals, using flexibility as needed. The LSPI development process involves teachers, parents, students, and community members, so the entire school community has the opportunity to be involved in conversations about school improvement.

Strategic Priorities & Goals Focus Work	Rationale		Action Steps (Implementation Design)	How will you measure growth? Growth Factors (KPI Baseline & Targets)									
Empathy 1A: Cultural Competence	The cultural competency of our staff members will strengthen Rockbridge	1.	opportunities will be provided	•	Baseline SY2022	Target SY2023							
	Elementary School's ability to increase student engagement and nurture positive relationships with students and families. Our school aims to	r 2.	e	e		t n	t		b E T	beginning with the Rockbridge Elementary School Leadership Team including teacher leaders and the administrative team.	Survey Item: We are provided training to meet	61%	65%
	celebrate and affirm our school community's rich diversity.		serve to amplify inclusion by highlighting the cultural	Family survey Item: My student learns about the cultures of our community at school.	58%	62%							

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		 Counselors will provide guidance lessons focus supportive community. Maintain Media Center resources that are multi and representative of c school community. 	sed on ticultural	Belonging and Engagement Student survey Item: <i>This school has effective</i> <i>equity practices for all.</i>	52%	56%
LSPI 90-Day Update				Data Update on Availa	ble Measures	
Session 4-Build Diversity Committee: A tead awareness and an inclusive s and honors our diverse comm	ols office of Staff Develo nal Leadership Team has a This professional learn opleted. Teacher leaders respective teams. Awareness Awareness es and Microaggressions ing Meaningful Relations cher-led committee was school community. The c nunity cultures. cross grade levels and de ge Month onth New Year	opment, the Rockbridge s engaged in training to ling is ongoing and two o are finding opportunities ships developed to increase cu committee highlights, cele	f the to Iltural	EES Survey – Staff/ Fa		will be

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Counselors Guidance Lessons: Counselors have been facilitating different activities with our students, these include:	
 Lures and Lifelines lessons with the appropriate grade levels 2nd and 4th grade groups have been set up for peer relationship skills 3rd and 4th have had SEL workshops on bullying Virtual job shadowing has just recently started Using Navigate360 as a restorative/SEL resource with students Follow up meetings after initial contact for incidents involving fights, conflicts, or just bad day situations 	
Media Center Resources: Our media center has focused on increasing the collection of books that are representative of our diverse school population. The media specialist has held a series of events to provide students an opportunity to explore culturally rich texts. 25% of the media resource budget has been allocated to including culturally diverse text in our school's collection.	
 Hispanic Heritage Month Book Inuit Lessons with 3rd Grade Black History Month Book Author visit series 	
Implementation Next Steps: The RES Instructional Leadership Team will develop a plan to continue the Cultural Competency professional development school-wide for the SY23-24.	
Continue work of the diversity committee and secure professional development through the district office to increase their knowledge of actions and strategies to support an inclusive school culture.	

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Continue to utilize instructio and grade level teams to su		itie	s between media specialist			
Empathy 1B: Student and Staff Wellbeing The wellbeing of students and staff serve to sustain a positive school climate as such Rockbridge Elementary School will promote student and staff wellbeing by focusing on self-care, physical and mental health, and social emotional learning.		1.	Rockbridge Elementary School will establish a Positive Behavioral	Student Wellbeing	Baseline SY2022	Target SY2023
	In (F st	Interventions and Supports (PBIS) team and take initial steps to become a PBIS school.	Student Supportive Learning Environment Survey Item: <i>I enjoy coming to this</i> <i>school.</i>	38%	42%	
		this course directly align with social emotional learning, mental and emotional health,	Student Supportive Learning Environment Survey Item: <i>Most students are</i> <i>respectful of others at this</i> <i>school.</i>	23%	27%	
		3.	A series of family workshops and community engagement opportunities will be offered throughout the year with a focus on family well-being.	Student Supportive Learning Environment Survey Item: In this school, there is at least one adult who knows and cares about me.	64%	68%
		4. Teachers will utilize morning arrival time for Morning				
			Meetings.	Staff Wellbeing	Baseline SY2022	Target SY2023
	5.	Rockbridge Elementary School will provide opportunities for students to be involved in a number of clubs.	Staff Survey Item: My principal/administrator cares about me as a person.	59%	63%	

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				i		
		6. Rockbridge Elementary C School will utilize Student a. Wellness Screener data to		Staff Survey Item: Our staff can count on one another for help when needed.	61%	65%
		L	students.	Staff Survey Item: Staff at all levels are treated fairly here.	54%	58%
LSPI 90-Day Update PBIS: The PBIS committee ha attended the two district training schoolwide matrix was creater PBIS training group for feedbar and made adjustments. Futur student/parent feedback as we committee will also start plant and plan PBIS dates for next Health Specials: A Health tea curriculum is directly aligned we Family Workshops/Community engagement events have been families and our school common community engagement, and ≫ AKS@Home (families and we have been part of the second school common Mathematical School Common Mathem	ng sessions and completed and has been present ack. The Rockbridge PB e PBIS meetings will plate rell as a final opportunity ning PBIS lessons for tea school year. acher has been hired for alth curriculum, HealthSr with Social Emotional Les nity Engagement: Fam en offered with the purportunity, to increase mean to strengthen the acade ull/spring)	eted the ed to f IS ground for te achers r the s nart. T earning ily wou se of ingful	onthly. The PBIS group he workbook activities. The the staff and to the district oup took that feedback oortunities for eacher feedback. The PBIS s, select PBIS incentives, school year.We are The HealthSmart g standards. orkshops and community building partnerships with and effective family and		dent (Measures	

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Curriculum Night		
➢ EL Workshop		
Imagine Learning		
Latin American Association		
Literacy Night (Cookies & N	/ilk)	
> Movie Night		
PBIS Parent Feedback		
Social Emotional Family Inf	o Session	
STEM/Fine Arts Night		
Tech Wednesdays (every 2)	2nd Wednesday)	
> Winter Jam		
Play2Learn		
Spelling Bee		
Lunch and Learn (last weel	c of month)	
schedule devoted to morning meetings. New which includes a department or grade level	el representative. One of the SEL stablish morning meeting expectations and	
	ementary School offer students the d extracurricular activities to work together, evelop talents, and take on leadership roles.	
➤ Green Team		
> HistoryMania		
Honor's Choir		
Lady Mustangs		
Reader's Rally		
> Robotics		
Safety Patrol		

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➤ Garden Club					Wellness Screener 90 Day Update Data					
Wellness Screener: 96% of all 3rd- 5th grade students participated in the fall						Tier I	Tier II		Tier III	
Wellness Screener. This data	Academic Behavior		39%	50%		11%				
Implementation Next Steps Develop a plan for a Health c	Belonging and Identity		69% 23%			7%				
Operationalize morning meetings by providing teachers with a structured framework						71%	23%		6%	
and lesson guidance developed by the SEL committee.				Social Behavior		61%	29%		10%	
Continue to monitor Student ' students.	Composite		92%	8%		0%				
	student, an equitable structure of support that optimizes the use of data		the process of operationalizing PBIS.	System		the Georg	ia Mileston	ies As	sessment	
	must be operationalized. To realize this goal,	Z.		Grade		Baseline		Tar	get SY2023	
	Rockbridge Elementary		will be established to lead the	3rd		40	%		45%	
	School will implement a Multi-tiered System of		work and guide practices in providing students targeted	4th		37	%		42%	
	Supports (MTSS), a comprehensive		academic and social-emotional support.	5th		50	%		55%	
	framework of a multi-tiered system of supports to address academic and non-academic student	3.	Students will be provided opportunities to engage in Extended Learning Opportunities on a series of							

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eds and remove riers to access.	 spring. 4. Counselors will provide SEL Guidance Counseling Lessons P throughout the year. 5. Counselors will serve to 	Rockbridge Elemer training and operati	ntary School will begin ionalizing PBIS.	the process of
1			Baseline SY2022	Target SY2023
4		PBIS	N/A	Emerging
5		5. Counselors will serve to support students'		
	social-emotional needs		Baseline SY2022	Target SY2023
	through small group counseling sessions.	EL Exit Rate	52 students 10%	73 Students 13%
6	 Restorative practices will be utilized to support students. peer to peer restoration student to adult restoration classroom reintroduction 			
7	 Family workshops emphasizing how to support learners at home with academic press will be offered through our parent center. 			
8	 Early Intervention Program (EIP) support will be provided to students at risk of not reaching or maintaining academic grade level. 			
9	 Collaborative Learning Team (CLT) planning will include an intentional focus on the Quality 	,		

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		 Plus Teaching Strategies (QPTS) as strong Tier I supports for all students. 10. iReady Screeners will be administered and the data will be utilized to identify academic needs in Reading and Mathematics. 11. Wellness Screeners will be administered and utilized to identify social emotional needs. 				
LSPI 90-Day Update		•	Data Update on Available Measures			
in data talks throughout the y ➤ MTSS Team me needs	ate data and establish pr demic and social emotio ear to identify tiered leve et to establish school crit	rocesses and procedures onal support. The team engages els of support for students.	year.		e end of the schoo le at the 180 Day	
data and progre		times a voor	MTSS 90 Day Review Data			
Extended Learning Opportion		Grade	Approx. # of Managed Students	Tiered Interventions		
 Saturday School Saturday School After School (sp 	1st	122	(Tier 1+ to Tier 3 interventions)			
	////g/					

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Restorative Practice: At this time we are using Navigate 360 for much of our	2nd	110	(Tier 1+ to Tier 3 interventions)	
restorative practices. Discussions with the counseling team have moved to providing opportunities for teacher learning on students returning to the classroom after a discipline incident. Counselors do have peer to peer mediation if there are incidents	3rd	91	(Tier 1+ to Tier 3 interventions)	
that involve two or more students. Counselors are working on scheduling peer groups to further explore conflict resolution and peer relationships.	4th	136	(Tier 1+ to Tier 3 interventions)	
Early Intervention Programs: Rockbridge has a total of five EIP teachers. The EIP	5th	108	(Tier 1+ to Tier 3 interventions)	
teachers are assigned to a grade level serving students in reading and math. During grade level target time the EIP teachers provide interventions based on TIER needs. The EIP team has participated in various intervention training throughout the school	Approx. 13 Tier 3 Ma	th students		
year to build their knowledge and capacity as intervention teachers. In addition to	Approx. 12 Tier 3 Rea	ading students		
intervention training the team is working with the Amplify county representative to gain knowledge and understanding of the program and utilize the data to support	Approx. 7 new IEPs			
teaching and learning. The EIP team has been trained in the following:				
> Fundations				
Amplify reading				
➤ Read 180				
Reading Recovery				
> CIM				
➢ iReady				
> Dibels				
Imagine Learning				
Collaborative Learning Teams: Collaborative Learning Teams meet weekly to develop lesson plans that are aligned to the Academic Knowledge Skills (AKS). At Rockbridge Elementary School, CLTs will continue to focus on developing lesson plans that support the individualized needs of students by providing differentiated learning opportunities through small group instruction.				

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iReady Screeners: Rockbrid administration of the I-ready is utilized as a data point to id individualizing instructional su in professional learning with t understanding of the program	Universal Screener. The dentify TIER needs, gifted upport. Rockbridge Elem the I-ready county repres								
Implementation Next Steps Continue to operationalize Pl behavior flow chart and PBIS explicitly teach positive behav	BIS gathering feedback fits Matrix. The PBIS team								
The MTSS team will select keep interventions and secure neep									
Focus attention on the reintro	•	stud	lent has been assigned to						
	Guaranteed access to programs and services is	1.	 A PBIS Team will be identified and Rockbridge ES will begin 	Increase access to cri underrepresented stud		istorically			
	critical to the success of each and every student.		the process of operationalizing PBIS.	Program	Baseline SY2022	Target SY2023			
	Rockbridge Elementary School will expand		A third counselor/behavior	Play2Learn Participation	10 Families	20 Families			
	opportunities to engage in and access high-quality, rigorous, and culturally relevant curriculum,					coach will be hired for the purpose of supporting students with highest needs.	Gifted and Talented Programs	41 Students 3%	69 Students 6%
	advanced coursework, and enrichment activities	3.	Curriculum planning will prioritize small group instruction with an emphasis	Increase the number of Gifted and Talented Pi					

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(e.g. arts, gifted, STE for All).	М	on providing differentiated academic supports.	Program	Baseline SY2022	Target SY2023
	1	4. STEM and Science Prog Engineering Specials will be Dispu- offered to all students. Index		Hispanic .68	Hispanic >/= 1.2
	4			Black 1.31	Black >/= 1.2
			Index measure for student groups	Asian 3.93	Asian >/= 1.2
	5	. The Play2Learn program will be highlighted in social media		White 2.57	White >/= 1.2
		outlets and all parent communication to encourage	*Numbers less than 1.2 indica Gifted/Talented.	ate that the student grou	up is <u>underrepresented</u> in
	6	parent participation.	Decrease the total num incidents and decrease the Disproportionality Ir	the percentage IS	
		with social-emotional health providers such as		Baseline SY202	2 Target SY2023
		CEPTA/APEX to offer additional support to students	Discipline Incidents by Total Number of Students	ISS 3.8% (45 students)	ISS 1% (25 students)
	7	and families Continuous Quality	OSS 4.5%	OSS 4.5% (53 students)	OSS 1% (25 students)
		Improvement (CQI) will be utilized to provide students targeted support in Reading	ISS Disproportionality Index Hispanic Student	s 1.052	< 1
		and Mathematics.	OSS Disproportionality Index Hispanic Student		< 1
δ.			ISS Disproportionality Index Black Students	1.03	<1
	Talented learners and increase underrepresented student groups.	OSS Disproportionality Index Black Students	1.36	<1.2	

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	9. Restorative practices will be	ISS Disproportionalit	y 0.89	<1
	utilized to support students and decrease the discipline disproportionality index.	Index for students served in Special Education		
	10. Teachers will participate in an English Speakers of Other Languages (ESOL) Certification Cohort to	0SS Disproportionali Index for students served in Special Education	ty 0.76	<1
	increase the total number of ESOL certified teachers	<i>in ISS or OSS.</i> Increase the total numb	<i>than 1.2 indicate that the student group is <u>ove</u> al number of classroom teachers that are e emergent bilingual learners.</i>	
			Baseline SY2022	Target SY2023
		ESOL	13	26
			Baseline SY2022	Target SY2023
		iReady Reading Participation Rate	N/A	95%
		iReady Math Participation Rate	N/A	95%
LSPI 90-Day Update		Data Update on	Available Meası	ıres

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Counselor: Rockbridge Elementary School hired a third counselor to more effectively support the social emotional needs of students. The counselor is focused on providing targeted group counseling across all grade levels.				
Curriculum Planning/Small Group Instruction: Collaborative Learning Teams meet weekly to develop lesson plans that are aligned to the Academic Knowledge Skills (AKS). At Rockbridge Elementary School, CLTs will continue to focus on developing lesson plans that support the individualized needs of students by providing differentiated learning opportunities through small group instruction.				
STEM/Science Specials: We are working on improving students' problem solving skills by engaging them in real world problems and encouraging them to find creative solutions. Students also practice this skill while solving coding/robotics problems that require a higher level of thinking. STEM and Computer Science also share a common goal of exposing all students to future career paths involving Science, Math, Technology, and Engineering. One thing that you are currently working on in STEM across the grade level. Students are planning and carrying out investigations to solve real world problems. Students are also designing programs to show those real-world problems using different forms of technology.				
Play2Learn: Play 2 Learn is a program for young children— ages birth to 5— offered on Tuesdays and Thursdays from 9:00-10:30 AM (90 minutes). Children, parents,	Program	Baseline SY2022	90 Day Update SY2023	Target SY2023
and other family members learn TOGETHER through engaging lessons where they sing songs, listen to storybooks, create art, develop social skills, work on motor skills, play in learning centers, and much more in a high-quality preschool environment.	Play2Lear n	10 Families	26 Families	20 Families
Families receive resources and support to keep the learning going at home so that all children will be ready for Kindergarten! We currently engage with 26 families 6 of whom are returning from last year.				
Social Emotional Health Providers Apex: Currently counselors have made approximately 15 APEX referrals.				

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Continuous Quality Improvement (CQI): Through our Continuous Quality Improvement Time (CQI), teachers provided opportunities for remediation and	Program	Baseline SY2022	90 Day Update SY2023	Target SY2023
enrichment in Math and Reading. Mondays and Tuesdays the focus is Reading and Wednesdays and Thursdays the focus is Math. Flex Friday is an opportunity for teachers to revisit current content.	Gifted	41 Students 3%	56 Students 5%	69 Students 6%
program. Student work samples are provided by teachers for a team to analyze to determine student participation in the gifted program.	Program	Baseline SY2022	90 Day Update SY2023	Target SY2023
 10 have been identified for gifted using portfolios for SY22-23 47 students were identified as possible candidates for the Gifted and Talented program through iReady screener data. 	Gifted and Talented Programs Disproportio nality Index measure for student groups	Hispanic .68	Hispanic .71 (27)	Hispanic >/= 1.2
Restorative Practices: At this time we are using Navigate 360 for much of our		Black 1.31	Black 1.58 (9)	Black >/= 1.2
restorative practices. Discussions with the counseling team have moved to providing opportunities for teacher learning on students returning to the classroom after a		Asian 3.93	4.2 (10)	Asian >/= 1.2
discipline incident. Counselors do have peer to peer mediation if there are incidents that involve two or more students. Counselors are working on scheduling peer groups to further explore conflict resolution and peer relationships.		White 2.57	White 6.0 (3)	White >/= 1.2
ESOL: Rockbridge Elementary along with three other schools in the cluster established an ESOL Cohort in an effort to have more ESOL certified staff. The Cohort involved 4 in person sessions, ESOL GACE preparation, registering and passing the tests. Our goal was to have at least 10 participants. Initially we had 11 interested participants but only eight were able to commit due to unexpected conflicts. Our participants consisted of the following: > 3 Kindergarten Teachers > 1 First grade teacher > 1 Second grade teacher 				

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 ➤ 1 Third grade te ➤ 1 Fourth grade te ➤ 1 Fifth grade tea ► 1 Fifth grade tea Implementation Next Steps Continue to monitor iReady D Talented Program. Develop a professional develor instructional strategies to sup 	teacher acher ata to identify students f opment plan for the SY2	3-2						
Talent management	teacher workforce is essential to student success. Rockbridge Elementary School will strive to hire and retain highly qualified teachers and provide robust professional development opportunities to support teachers and staff to achieve district goals.	 1. 2. 3. 4. 	to support new teachers. Rockbridge Elementary School Leadership Team will serve to provide support to each grade level and as a representative body and voice to share ideas and provide feedback on school improvement initiatives. Principal's Y'all Come Community Sessions will be held throughout the year in at least three of the largest apartment complexes in the community. District Support will be	Decrease the numb another GCPS scho Teacher Retention Transfer Request District Separation	Baseline	ving GCPS	S Target S	
		4.	leveraged to meet early career and experienced teacher					

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LSPI 90-Day Update			Data Update on Availat	ole Measures	
			Length of Service 4-7 Years Survey Item: Support from my principal/supervisor leads to progress on instructional improvement (professional growth).	53%	57%
			Length of Service 1-3 Years Survey Item: Support from my principal/supervisor leads to progress on instructional improvement (professional growth).	44%	48%
	6.		Length of Service 4-7 Years Survey Item: Our teachers engage in classroom-based professional development activities (e.g. peer coaching) that focus on improving instruction.	56%	60%
	5.	needs providing differentiated coaching support. A continued, intentional focus will be maintained on culture and climate.	Length of Service 1-3 Years Survey Item: Our teachers engage in classroom-based professional development activities (e.g. peer coaching) that focus on improving instruction.	38%	42%

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New Teacher Network: The New Teacher Network meets monthly to work with new teachers and offer support and opportunities to learn from each other. The monthly meetings have a different focus and these have included:	
 Technology tips Gradebook pointers eClass/Google pointer Synergy pointers attendance progress reports contact logs Building strong relationships with students to create a better class environment to have a relationship in place to welcome students back if they have made mistakes to improve student success to be the positive adult interaction Finding a good work/life balance How to keep ahead without the stress Thinking forward everyday Get the daily work done but still finding a few minute for you Lessons learned Big glow from first semester Big glow from first semester Big grow from first semester Copportunities for new teachers to share and hear from each other Rockbridge Instructional Leadership Team: The Rockbridge Instructional Leadership Team meets monthly to discuss key items that impact teaching and learning. 	

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Principal's Y'all Come: A P the Elevate Apartment Comm <i>Principal's Community Conve</i>	Decrease the number of teachers requesting transfer to another GCPS school or leaving GCPS					
District Support Early Care by two Meadowcreek cluster	Teacher Retention	Baseline SY2022	90 Day Update SY2023	SY2023		
development of classroom m environment. Teachers subm	Transfer Request	12	8			
teachers have expressed inter Public School District.			District Separation	24	3	
 Motivational Gu Staff Celebration Team Building G An SEL commit positive school Observation and Feedback through teacher peer observation limplementation Next Steps	re and climate of the sch Month Celebrations lest Speakers Opportunities ttee has been established culture and climate. : Opportunities for embe ations have been established	ool. d with the aim to promote a dded professional learning				
	Authentic engagement					
	and communication with the community	 Increase responsiveness to the needs of internal and 		Baselin	ne SY2022	Target SY2023
external stakeholders-						

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		-		1			
	Rockbridge Elementary School will engage in two-way communication with the school	trust and confidence. 2. Establish a Rockbridg ockbridge Elementary Elementary School C		Establish a Rockbridge Elementary School Council to amplify family and community	Family Survey Participation	78 Responses 6%	199 Responses 17%
		two-way communicationvoices.with the school3. Utilize soccommunity and3. Utilize socencourage feedback andthe school	voices.	Family Collaboration and Communication Survey Item: <i>This school</i> <i>communicates effectively</i> <i>with my family.</i>	81%	85%	
	stakeholders.	4.	Host Parent-Teacher conferences and make arrangements for numerous interpreters.	Parent & Community Involvement Survey Item: Parents/Families have input into plans for improving this school.	63%	66%	
		5.	Title I parent meetings will be held throughout the year to inform, engage, and encourage feedback from families.			Į	
		6.	Increase the number of parent volunteer opportunities available.				
LSPI 90-Day Update		•		Data Update on Avai	lable Measures	5	
		EES STAFF Survey (Me day update)	easures will be av	ailable on 180			
			EES Family Survey – 180 day update)	(Measures will b	oe available on		

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an opportunity to provide feedback to the principal on issues that are important to them. These Listening Sessions are optional. Two sessions were held in the first semester and two sessions will be held in the second semester.
RES School Council: A Rockbridge Elementary School Council has been established. The school council is composed of a cross section of stakeholders representative of our school community. This 17 member body has met three times this year to discuss Student Enrollment Data, Title I Budget, Discipline Data, Attendance Data, Positive Behavior Interventions (PBIS), and Joyful Learning.
Social Media: Viewership on social media accounts such as Facebook has had a 157 increase (data based on membership growth). Currently, our Rockbridge Elementary School Facebook page has 457 followers.
Parent Teacher Conferences: Fall parent teacher conferences were held in October with strong parent participation. This year, Rockbridge Elementary School increased the number of interpreters to effectively support families.
Title I Parent Meetings: Title I parent meeting is held at Rockbridge Elementary to inform, engage, and gather feedback from families about the school's Title I program.
Title I Annual Parent Meeting
Parent Volunteers: Rockbridge seeks to build relationships with families and increase opportunities for families to volunteer at the school. Parent volunteering shows the importance of family presence, engagement, and impact of student learning.
 > 10 Volunteers > Participated in a volunteer orientation > Scheduled every Friday > Support: prepare materials for school, deliver snacks to staff, support school-wide events, chaperone field trips

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Implementation Next Steps	
Continue to develop opportunities to increase parent outreach and two-way communication with our families.	