#### School: Paul Duke STEM High School Principal: Dr. Jonathon Wetherington

Accountability and flexibility are hallmarks of Gwinnett County Public Schools' success. Key to that success is ensuring that each school community understands the progress being made by its schools, as well as what plans will drive improvement. Each school creates a collaborative Local School Plan for Improvement (LSPI) to increase student achievement results, with targeted goals based on the four strategic priorities within the district's <u>Blueprint for the Future</u>: *Empathy, Equity, Effectiveness, and Excellence*. All schools across the district will focus on goals 2A- Multi-tiered Systems of Support and 2B- Opportunity and Access. However, schools are required to select one goal from each of the other strategic priorities for the 2022-2023 school year. LSPI goals are dynamic, like our schools, and are updated to reflect changes that occur in schools. Multiple data points are used to determine areas needing improvement and to identify specific, measurable, annual objectives. Key Performance Indicators (KPIs) are the way we will measure success for each goal. Schools then determine how to use research-based strategies to achieve these goals, using flexibility as needed. The LSPI development process involves teachers, parents, students, and community members, so the entire school community has the opportunity to be involved in conversations about school improvement.

Strategic Priorities &	Rationale	Action Steps	How will you measure growth?
Goals Focus Work		(Implementation Design)	Growth Factors (KPI Baseline & Targets)
Empathy 1B: Staff and student wellbeing	Paul Duke STEM is focused on promoting staff and student wellbeing, belonging, and engagement through positive relationships and a supportive learning environment. Therefore, based on 2022 data from our student Educational Effectiveness Survey (EES), we recognized seven questions in the Supportive Learning Environment (SLE) and Belonging and Engagement (BE) as opportunities for improvement in support of staff and students' well being, belonging, and engagement.	<ol> <li>Improving and optimizing our Advisement Experience</li> <li>Incorporating Staff and Student Social Emotional Learning (SEL)</li> <li>Engaging students with Co-curricular and extracurricular Clubs and Activities</li> <li>Launching Positive Behavior Intervention System (PBIS) to improve behavior outcomes</li> <li>Demonstrate relevance to students of learning the AKS through Project-Based Learning (PBL)</li> </ol>	<ul> <li>We will track our students' responses to the following questions using a district survey:</li> <li>I enjoy coming to this school (SLE)</li> <li>Adults in this school help me plan and set goals for my future (BE)</li> <li>My teacher(s) often tell me how I am doing in their class (BE)</li> <li>Students are involved in solving problems in this school (BE)</li> <li>This school has effective equity practices for all (BE)</li> <li>What we do in school will help me succeed in life (BE)</li> <li>Work I do in this school is useful and interesting to me (SLE)</li> </ul>

Strategic Priorities & Goals Focus Work	Rationale	Action Steps (Implementation Design)	How will you measure growth? Growth Factors (KPI Baseline & Targets)
Environment (SLE) and Bel (EES) on 1/25/2023 and 2/response data was not available.  As a school, we have emplies sense of belonging:  1. Advisement class for all 4 years to have a general those reconstructions.  2. Teachers have become a servey 6 weeks, strengagement in the during their confects.  4. All teachers have students over 50 activities are confects are confects.  5. The PBIS team reconstruction to servey application. We have a student engagement.	es meet weekly on Wed and Friday. Teachers/ nelp develop relationships and another truster e advisement classes engaged in a field day an lationships (First Friday). en implementing SEL lessons and strategies as udents have been completing 6-week self refl e school community. Teachers/advisors use the erence times with students. actively engaged in at least one club and/or e extracurricular opportunities to engage with. cinuing to meet on Flex Fridays, which means	leted the Educational Effectiveness Survey on rate was 88% as of 2/2/2023. Student ality Supportive Learning Environment and advisors will keep the same advisement class diadult. In a scavenger back in August to help launch as a part of their normal classroom lessons. In a part of their normal classroom lessons. It is their normal classroom lessons. In a part of their normal classroom lessons. It is tractically their normal cla	Data Update on Available Measures  Student survey completion rate was 88% as of 2/2/2023. Student response data was not available as of 2/9/2023.
LSPI 180 Day Update			Data Update on Available Measures
Equity 2A: Multi-tiered System of Supports	tiered System of Supports (MTSS), in order to and teachers to design and students had the find score at the Begin and score at the Begin at the Begin and score at the Begin at the		During the SY2021-2022, Paul Duke STEM students had the following percentage of students score at the Beginning level:  • Biology 13%

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Strategic Priorities &	Rationale	Action Steps	How will you measure growth?
Goals Focus Work		(Implementation Design)	Growth Factors (KPI Baseline & Targets)
	scoring at the Beginning level on the Georgia Milestones End of Course Assessments.  Therefore, each and every Paul Duke STEM High School student should score above the beginning level on the Georgia Milestones End of Course Assessments.	attitudes, knowledge, and abilities towards student interventions  2. Development of a MTSS Leadership Team, which meets weekly, to help support teachers' support of students  3. Development of a clear and coherent MTSS system for our school, and  4. Continuous Quality Improvement of our Tier 1, Tier 2, and Tier 3 student supports.	<ul> <li>Algebra 22%</li> <li>US History 18%</li> <li>American Literature 12%</li> <li>For 2022-2023, our goal is to have the following percentage of students score at the Beginning level:</li> <li>Biology 12%</li> <li>Algebra 20%</li> <li>US History 16%</li> <li>American Literature 11%</li> </ul>

#### LSPI 90 Day Update:

Our annual goal for this year was to implement an effective Multi-Tiered System of Supports (MTSS), in order to decrease the number of student scoring at the Beginning level on the Georgia Milestones End of Course Assessments. At the conclusion of the Fall semester, all schools in GCPS administered a final exam that was supposedly aligned to the Georgia Milestones End of Course assessments in four courses. As a school, we performed below the district average in Biology (52% vs 54%) and Algebra I (49% vs. 59%). These averages reflect the percent correct, not the grades students received. Our students' mean was above the district average on 11th Grade American Literature (56% vs 54%) and US History (35% vs 33%). Based upon the available data, it appears that we have significant work to do to increase student mastery, but the available assessment data provided does not assist our teachers in knowing what to do.

In support of this goal, we are leveraging the following strategies.

- Improving MTSS Processes, Supports, and Procedures Beginning in October, our MTSS leadership team meets weekly to develop, implement, monitor, and improve our Multi-Tiered System of Supports. We have moved to <u>digital Kid Talks</u> via Teams to help collect information on students while minimizing in-person meetings. Digital Kid Talks has been a game-changer with the speed of MTSS and RTI at our school.
- Developing a Supportive Community We are working to provide a supportive community through a
  focused approach to student discipline, particularly tardies, AWOLs, and absences. We are working to
  implement PBIS school-wide, and our initial team has been trained and is working to train the entire faculty
  and staff. We are incorporating PBIS training in each of our faculty meetings over the entirety of Spring
  Semester. Our PBIS team is meeting monthly as a part of our BLAZE team. Nearly 25 teachers are working

#### Data Update on Available Measures Fall Semester Final Exam (Milestones Aligned Exam)

Course	# Students Tested	District AVG	Paul Duke STEM AVG
Biology	256	54%	52%
US History	219	33%	35%
11 LA	223	54%	56%
Alg I	170	59%	49%

It is uncertain how the performance on these district exams correlates with state EOC performance. We will seek to align these individual student results with additional predictive exams administered in early March.

Strategic Priorities & Goals Focus Work	Rationale	Action Steps (Implementation Design)	G	How wil rowth Facto	•	easure grov Baseline &	
better support ou  Leveraging Acade Tier 2 and Tier 3 i  Through Interven  We prov Recovery  REP Sche	DL Endorsement through GACE testing and one renglish Language Learners more effectively.    Bemic Press - Our school has revised our Flex Interventions.   Intentional scheduling, we have been able to tions (Read 180) administered by our Reading ided one session of Credit Recovery in the Fally beginning February 1st.   Beduling - We were able to schedule 305 student 2022. This reduced overall class size and help	utilize our Intervention block for Tier 3 REP specialist. I and we just kicked off another of Credit	ABC. Numbe  At A  60%  *ABC Risk  End o' Totals reg the mont  60%  40%  40%  40%  40%  40%  40%  40%	Report - School Report - Schoo	Bubble  271  is in grade 1-12.  bown of YTD to to students at ye to talk for a month  Tardy 842 1440 989	Students at Al ear-to-date risk as of t will show when the me Current Yea	No ABC Risk 362 28%  BC Risk he last day of onth has ended. ar AT ABC Risk
LSPI 180 Day Update			Data 1	Update on A	Available	Measures	
Equity 2B: Opportunity and access	Paul Duke STEM aspires to prepare all students for opportunities in both college and careers. Additionally, we will intentionally expand opportunities for Black and Latino	<ol> <li>Expand our Advanced Coursework options and opportunities for Black and Latino students</li> <li>Expand Student Supports and the effectiveness of our MTSS for</li> </ol>	incr earn	Over the next 5 years, Paul Duke STEM will increase the number of 12th grade students earning postsecondary credits through either Dual Enrollment courses or AP courses.			

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Strategic Priorities & Goals Focus Work	Rationale	Action Steps (Implementation Design)		How will you measure growth? Growth Factors (KPI Baseline & Targets)				
	students to complete Advanced Coursework through AP and Dual Enrollment.	each and every student in Advanced courses 3. Expand Parent Supports for each and every student group	Percentage of 12th grade Students Earning 1 or more Post-Secondary Credits (All students) 2021 Baseline: 61%					
		and every statem growp	2022: 69%	2023: 70%	2024: 71%	2025: 73%	2026: 75%	
			or more	age of 12th Post-Secoudents) 20	ndary Cr	edits (Blac	_	
			2022: 43%	2023: 48%	2024: 53%	2025: 59%	2026: 64%	
<ul> <li>Use are offering a Gwinnett Tech Dual Enrollment Course on campus as a Senior Language Arts. The pass rate in this class was over 90% with 25 students in the Fall.</li> <li>In 2022, we administered 868 AP exams. In Spring 2023, we will administer 1400 exams to 672 students. This is up from 868 exams to 364 students in 2022. The biggest shift was in our exam registration. Our registration rate is 80% or higher for all races across all grade levels.</li> <li>We have leveraged PSAT and AP potential to increase the percentage of students registering for exams and for courses in future years.</li> <li>We are offering a counseling small group for first generation college bound students.</li> <li>Our counseling team has hosted two "Coffee with the Counselors" in partnership with our PTSA.</li> <li>We have added a focus on AP in 9th grade with AP Human Geography and AP Computer Science Principles.</li> </ul>			In Spring 2 students. T 2022. The	n rate is 80%	l administer om 868 exar ft was in ou	· 1400 exam ns to 364 st r exam regi	tudents in stration. Our	

We are hosting a Probe College Fair in February 2023 to help make college feel accessible for all our

students to help motivate and encourage our students.

Strategic Priorities & Goals Focus Work	Rationale		Action Steps (Implementation Design)	How will you measure growth? Growth Factors (KPI Baseline & Targets)				
				% of Registr	rations by Race	Not Registered F	registered spine to the spine	The Ball of the Control of the Contr
LSPI 180 Day Update				Data Upo	late on Av	ailable M	easures	
Effectiveness 3B: Talent management	Paul Duke STEM values all employees at all levels, and we seek to elevate their voices in decision-making, recognize their work, celebrate their success, and prioritize their professional growth.	2.	Improve and increase the Professional Development for Teachers around Social Emotional Learning (SEL) Incorporate Social Emotional Learning practices in all meetings Encourage peer coaching and	Paul Duke STEM will monitor the Fac Staff EES survey data for the five que Focused Professional Development Ch as well as local faculty and staff survey improve professional learning and stud- outcomes.			stions in the aracteristic sto	
	On the employee EES Survey, our lowest performing strand was Focused Professional Development, which had 71% positive		completion of the coach endorsement Launching PBIS in SY 2022-2023 to improve behavior outcomes,	Positive Faculty and Staff Responses Focused Professional Development Characteristic 2022 Baseline: 71%		to EES		
	responses. Therefore, we are focused on improving professional learning and support for teachers around the shifts outlined in the Blueprint for the Future, specifically cultural competence, equity, and SEL.		with a particular focus on tardies and AWOLs.	2022: 71%	2023: 73%	2024: 75%	2025: 77%	2026: 80%
LSPI 90 Day Update				Data Upda	ite on Avail	able Meası	ıres	

Strategic Priorities & Goals Focus Work	Rationale	Action Steps (Implementation Design)	How will you measure growth? Growth Factors (KPI Baseline & Targets)					
positive responses. Therefithe shifts outlined in the B  • We are partnering discuss their profe • Four teacher lead to challenges with • Department Chair are now completi • Trailblazer of the • Staff excited and faculty and staff t • Teacher Leader Pl • Continue SEL Che • Highlight best pra • MTSS professional	leaders by engaging teachers through ILT to tother teachers. une 2022. Update: Two teacher remain due classroom observations. Department Chairs is each month. arted 10/17). We had an ALL IN store for ces during Fall Semester.	Faculty and staff response 2/9/2023.  Staff completion rate from last Spring when	was 74%, which was					
LSPI 180 Day Update	Data Update on Av	ailable Measures						
Excellence 4B: Post-secondary and workforce readiness.	Over the last three years, we have seen a wide degree in variance in our graduation rate. As we look forward, our goal is to consistently graduate 90%-95% of our students within 4 years and have all graduates complete an advanced academic, CTAE, Fine Arts, or World	<ol> <li>Improve our Student Supports through MTSS (See Goal 2A)</li> <li>Improve professional learning and support for teachers around the shifts outlined in the Blueprint for the Future, specifically cultural competence, equity, and SEL (See Goal 3B)</li> </ol>	<ul> <li>Course Success Rates</li> <li>Advanced Academic, CTAE, Fine Art World Language Pathway Completion</li> <li>4-year Graduation Rate</li> </ul> 4 Year Graduation Rate at Paul Duke ST					
	Language Pathway.	3. Provide ELT and Credit Recovery opportunities for students to	2022: 2023: 88% 90%	2024: 2025: 92% 94%	2026: 95%			

Strategic Priorities & Goals Focus Work	Rationale	Action Steps (Implementation Design)	How will you measure growth? Growth Factors (KPI Baseline & Targets)					
	enhance, expand, and recover mastery of the AKS	Gradua	te Pathwa	y Comple	tion Rate			
			2022: 83.1%	2023: 87.8%	2024: 90%	2025: 95%	2026: 100%	
Georgia - 84.1%. As of February GCPS. We believe that Paul Duk Strategies  • Flex Fridays and Wedn which has increased th  • Teachers are	2023, our current on track Cohort te STEM seniors will exceed a 90% g esday Intervention Blocks are now the effectiveness of our intervention	managed via a discrete SIS - FlexTime Manager,	As of February Graduation	date on Avuary 2023, on Rate is 84° t Analyze	our current % compare <b>r</b>	on track Co d to 70% fo		
<ul> <li>Counseling team has conselors will start in Admin will re</li> <li>Credit recovery begins course.</li> </ul>	eveloped a graduation plan for all sputting graduation plans in Synergy view with counselors to assist stude on 2/1/2023 and goes through 3/1						Paul Duke	

	required class time. (Additional time to support classroom content)
•	At the 6 week mark during Fall semester and at the 4 week mark in Spring semester, any student failing 2 or
	more classes required to attend Fridays to receive additional intervention

- Our ILT will continue to review and implement our team agreements around teaching, assessment, and
- Planning to connect with GIVE WEST around WEST HOPE to see if it may be a great tool.

# 2025 91.13% 93.84% 91.92% 84.39% 77.47% 73.93% % 87.02% 84.14% 84.62% 69.83% 65.42% 68.46%

2021 2022 2023 2024 2025 2026

**Data Update on Available Measures** 

#### **LSPI 180 Day Update**